

Your front line supervisors are the pivotal people to ensure that your employees succeed in their roles. When supervisors know how to serve as performance coaches, they can help employees develop skills and confidence. Retaining great employees becomes much easier because team members feel valued, supported and challenged in their work.

If you want to begin the shift to performance coaching, you need to provide your supervisors with the right tools. Cargas suggests the popular *Successful Supervision* course. Three four-hour classes meeting every other week provide a solid foundation in performance management and coaching. The interactive model of training emphasizes participation, specific skill building, and practical application back on the job. The instructor for the course is consultant TJ Titcomb, PhD.

CLASS 1: Leading the Team

Series I Mon, Jan 16 8:00 - 12:00

Series II Mon, Feb 27 8:00 - 12:00 choose to be a leader; learn what keeps employees motivated; apply theories of motivation; determine how to influence motivation; recognize the impact of de-motivators; understand core differences (in temperament, personality, thinking style, and values) and essential differences (culture, abilities, gender and generation); choose approaches to be more effective with the different styles of team members; promote mutual respect within the team

CLASS 2: Succeeding as a Coach

Series I Mon, Jan 308:00 - 12:00

Series II Mon, March 13 8:00 - 12:00 use assertive communication to be more effective; expand listening skills; define expectations for performance; monitor what and how employees are doing; track performance to identify patterns; write behavior-based documentation; provide positive feedback; use coaching conversations to develop and enhance employee confidence and competence; promote behavior change with negative feedback; decide how to handle problem performance

CLASS 3: Managing Performance

Series I Mon, Feb 13 8:00 - 12:00

Series II Mon, March 27 8:00 - 12:00 manage challenging employee behaviors; avoid and control workplace games; hold staff accountable; plan the problem solving meeting; develop Coaching Action Plans; decide when to coach and when to manage performance prob-

lems; follow through; prepare for the annual performance appraisal; avoid evaluation pitfalls; choose accurate and fair ratings; structure the interview; invite participation; set performance goals

> The classes will be held at the **Cargas** building in the Stockyards Corporate Center 1310 Marshall Ave just off Lititz Pike in Lancaster

Tuition for the 12-hour course is \$600.

A \$50 discount on each registration for multiple attendees from the same organization.

